FOR AND ABOUT THE EMPLOYEES OF THE JACKSONVILLE FIRE AND RESCUE DEPARTMENT

November 2011



#### **DEAR FELLOW FIREFIGHTERS**



#### What's new?

That's a popular question, especially in our department, and it can spark plenty of conversation. Life at the fire station naturally leads to interaction among personnel, and this often reveals who has a knack for communicating.

If you have been on the job for a few years, then you can appreciate officers who deliver clear and effective communication, whether it's on the fire ground, during a class at the Training Academy, or while you're learning the basics of the job. Captains and Lieutenants who are effective communicators are typically successful in their careers, and they're in a

unique position to help their Engineers and Firefighters become successful as future leaders. In fact, effective leaders are often effective communicators. They may say a lot or a little, but they usually get our attention and make themselves understood because they choose their words wisely.

Effective leaders also have a passion for setting the very best example. If you're a Captain or Lieutenant, then you understand you're in a prime position of influence when it comes to leading your colleagues. This influence is both an opportunity and a responsibility to improve our department as well as the skills of our personnel and customer service.

Using your influence as an officer can be as simple as placing an emphasis on getting out of the station quickly or ensuring that your Engineer always drives safely. It can involve focusing on how to reduce expenses where the opportunity presents itself, like keeping the thermostat in your station set at a reasonable temperature or ordering only the supplies you need. As an officer, when thinking of how to positively influence and lead others, you might also consider how your officer mentored you and motivated you as you came up through the ranks.

Whether our department's officers are excelling in these areas of influence or whether they need some improvement, I believe that effective communication is a factor because they are leading a team. Our Captains and Lieutenants need everyone to understand the objectives and then do what is required to be successful and safe in achieving them. When teamwork is successful, it fosters mutual respect.

I have communicated with you about leadership before, and my convictions about leadership are strong enough to continue doing so. I have also made Leadership Development one of our department's Strategic Initiatives, all of which are contained in a document I recently distributed by e-mail. The Professional Growth and Development Plan has components of leadership training, and nearly 350 of our officers have completed the Company Officer Class since it launched in March 2007. That's excellent progress, but I believe more attention to grooming our emerging leaders – especially Lieutenants and Captains – would benefit all ranks as well as the citizens we serve. So I welcome your thoughts on leadership development.

I will share one final thought on the power of choosing your words wisely, and this applies to all ranks. Communication doesn't end when we close our mouths; the effects can be long lasting and far reaching, for better or worse. So please make every effort to communicate effectively, clearly and honestly. That's what effective leaders do.

**About the Cover:** Engine 13's Firefighter Shane Ward is one of two dozen JFRD members who recently participated in a four-day/on-duty/off-duty course in aerial rescue. The exercises centered around patients trapped 30 to 40 feet up in trees.

Dr. Charles E. Moreland Director/Fire Chief

Sincerely,

ON SCENE



A popular myth is that there is a specific range of heart rates in which you must exercise to burn fat. Cardio machines perpetuate this idea by including a "fat-burning zone" on their display panels, encouraging people to exercise in a specific heart rate range.

Have you ever wondered if you really have to exercise in a specific heart rate zone to lose fat? And what happens if you venture out of that zone? Jason R. Karp, PhD, a nationally recognized exercise physiologist who coaches recreational runners to Olympic hopefuls through his company, RunCoachJason.com, sheds light on this issue.

#### **Fuel Use During Exercise**

During exercise, you use fat initially and then mainly carbohydrates as exercise intensity increases, with these two fuels providing that energy on a sliding scale. The body will only draw upon protein as an energy source under extreme conditions, such as starvation. During low intensity exercise (e.g., walking), fat accounts for most of the energy expenditure. As exercise intensity increases past a certain threshold, the energy contribution from fat decreases, and the contribution from carbohydrates increases. This threshold marks the transition between exercise that is almost purely aerobic and exercise that includes a significant anaerobic contribution. At some point of high-intensity exercise, which is different for each of us, carbohydrates become the only fuel source. And when carbohydrates are burned, they will not be stored as fat.

Since more fat is used during low-intensity exercise, people often assume that is best for burning fat, an idea that has fostered the "fat-burning zone." However, during high-intensity exercise, the rate of caloric expenditure and the total number of calories expended are much greater than during low-intensity exercise, so the total amount of fat used is greater.

#### **Workouts for Fat Loss**

To maximize your fat loss, try these workouts. For assistance in designing effective, safe workouts, consult with a certified personal trainer or schedule a fitness assessment with Tom Fonger at the Training Academy – tfonger@coj.net.

#### Go Hard

A great way to perform high-intensity exercise and decrease your body fat percentage is through interval training, which breaks up the work with rest periods. Not only does interval training allow you to improve your fitness quickly, it is also more effective than continuous exercise for burning lots of calories and increasing your post-workout metabolic rate. Try one or two of these workouts each week:

- 5-6 intervals of 3 minutes at 95-100 percent maximum heart rate with 2-minute active recovery periods.
- 4 intervals of 4 minutes at 95-100 percent max HR with 3-minute active recovery periods
- 8-12 intervals of 30 seconds with 1-minute active recovery periods.

Each of these interval workouts should include a warm-up and a cool-down.

#### Go Very Long

Long runs or bike rides (1/2-2 hours at 65-70 percent max HR) that promote the depletion of glycogen threaten the muscles' survival, since carbohydrates are muscles' preferred fuel. In response to this threat, muscles "learn" how to use fat and over time become better fat-burning machines.

### THE BOTTOM LINE

Fat and weight loss is about burning more calories than you consume. It matters little whether the calories burned during exercise come from fat or carbohydrates.



# No Felines, Just Trouble In The Trees

The cliché image of a firefighter coaxing a cat from a tree is not as simple a rescue as it appears. Sometimes you can't see the danger for the trees, and training in the discipline of aerial access will open your eyes and elevate your understanding.

About 25 members of JFRD – all rope rescue technicians – recently participated in a four-day course, on duty and off, which simulated the rescue of an arborist stranded 30-40 feet up in a tree. There was no bucket truck, no ladder truck, just rope rigging, spurs on the students' boots and a 24-foot ladder to forge a path straight up to the patient. The training, which took place in a wooded lot in the Arlington area, included access evaluation, patient packaging in the tree and safely lowering the patient to the ground.

The exercises mirrored one of the more common incidents involving rope rescue — an inexperienced person trying to trim a few limbs who gets trapped or succumbs to fear or fatigue. But more unusual calls can involve parachutists and even the hunter in a broken "climbing" tree stand. Even if a ground ladder can reach the stranded people, their descent must be safe guarded with fall protection, sometimes a rope lowering system. If a ladder cannot provide access, then the only answer is to deploy a rescuer into the tree, which requires rigging high anchors for the rope systems.

Firefighters learned that taking rescue to such heights has obvious risk, since trees can be unforgiving if not evaluated and approached with training and caution. Electrical lines, falls,



Lt. Jesse Brown and Engineers Dallas Butler and Josh Montoro belay firefighters positioned 35 feet up in a tree during an aerial rescue exercise. About 25 JFRD members, all rope rescue technicians, recently completed the training.



Firefighters Shane Ward and Elliot Watkins prepare to package a "patient" during an aerial rescue exercise.

and chainsaws are also factors. The JFRD class covered those issues and some of the less attention-grabbing hazards like root rot, dead limbs, insects, and poison oak. On occasion, first responders must overcome these to reach the patient.

"Our Technical Rescue Team has rappelled off of buildings and participated in numerous high-angle exercises and incidents, but tree rescue has several variables that we need to be familiar with to ensure our safety," said Special Operations Chief Les McCormick. "For example, you're not likely to find a reliable Class A anchor point in a forest. You could easily be relying upon a limb to effect your rescue."

JFRD members also honed their throw bag techniques, which is the initial phase of rope rigging. Think of tossing into the branches – the strong ones – a small weight tied to a cord which ultimately helps thread the full-size rope into a crotch, the point where a branch stems from the trunk or joins another branch. Firefighters also practiced their climbing skills – wearing spurs – and learned that situational awareness applies from top to bottom, especially when you consider falling objects and the force of impact.

During the rescue evolutions, each team was put on the clock, and the timer kept ticking until the 150-pound mannequin/patient was on the ground. Times measured between 25 to 45 minutes, and most of that was invested in preparing for the climb and packaging the patient.

"Those are good times," said Glenn Peroni, who is a Lieutenant on the Leesburg, Fla. Fire Department, an arborist and an aerial rescue instructor for North American Training Solutions.

Peroni, a USAR member with Leesburg, didn't participate in JFRD's training, but praised our Special Operations Team for adding aerial rescue to its agenda.

"There's a fatality involved with tree work every three-and-a-half days," Peroni said, adding that the industry of arboriculture is growing as more people seek opportunity during the economic downturn.

"People become more willing to try other vocations," he said. "You might have a plumber who isn't working because there's not enough new construction, so he tries tree work."

The problem, Peroni says, is not everyone considers the potential for danger. A total of 1,285 workers died while performing tree care and maintenance from 1992 – 2007, according to the National Institute of Occupational Safety and Health. The most common cause of death – 44 percent of the fatalities – involved being struck by an object, such as a branch. Falls to a lower level killed 34 percent of the 1,285 workers and contact with electric current led to 14 percent of the reported deaths.

Ready, aim, throw. The first step in rigging rope is using a throw bag system which positions a cord between the branches that will be used to pull the rope into position.







Battalion Chief Greg Roland Rescue 103

Captains (Provisional)

George Bartley R-5-A

James Taylor R-36-C

Lieutenants

Chris McKeown R-103-A

> Justin Morris R-22-C

> > **Engineers**

Danny Abboud R-21-A

Gerald D. Bailey R-50-B

James C. Bennett R-1-C

Sharaad Christopher R-35-B

Matthew T. Conner R-7-B

William R. Coyle R-35-C

John D. Crawford R-25-B

Timothy Curington R-42-A

Adam Esslinger R-17-B























Donald Hardin R-21-B

Marcus Holliday R-34-C

James Lanier R-52-B

Zack Lundy R-36-B

Allen Mason R-7-A

Matt McCormack R-31-B

Daniel McGowan R-17-C

Erika McManus R-28-A



















Scott Miller R-34-A

Clinton Milstead 2007 Firefighter of the Year R-19-B

> Robert N. Nail R-59-A

Sam Oughterson R-21-C

Shawn Palmer R-71-B

Stephen Park R-58-B

Justin K. Pinker R-5-A

Joseph Rhoden R-5-B

James F. Schaudel R-30-C

Stephen C. Schnepel R-28-C

John K. Solberg R-1-A

Brian B. Southall R-4-B









William T. Spicer R-1-B

Preston L. Taylor R-17-A



Fifty years ago, dispatch or Fire Control, as it was called, was a two-person operation based at Station 1 at Ocean and Adams streets. The small control room was known as "The Booth" and included a telephone switchboard on the right, a turn out board on the left, and in the middle, a filing system of 3x5 index cards which listed street names and corresponding fire districts. Frank Wiley (left) and J.W. Jackson (right) were on duty when this photo was taken in the early 1960s. Jackson received calls and communicated with stations using the switchboard. Wiley used the turn out board, a system of red and green lights, to track which apparatus were committed. The microphone next to Wiley was part of a radio system he used to communicate with stations and apparatus. If you look above the turnout board, you will notice a window through which you can see Engine 1 and the ladder attached to its side.

Learn more about JFRD's history at the Jacksonville Fire Museum or visit its web site www.jacksonvillefiremuseum.com



## **CALL VOLUMES** October 2011

ENGINES	E150 195	RESCUES	R55199	BR3140
E31	E154 190	R31352	R57196	BR3234
E19	E59 183	R28346	R23188	BR5032
E28 324	E135 178	RI343	R71186	MARINE UNITS
E51	E55 174	R30335	R59172	MI12
E30	E37 148	R2334	R49140	M312
E22	E12 147	R7325		FIRE PREVENTION
EI304	E14 138	R4322	LADDERS	Investigations 30
E152	E57 127	R22316	L28 199	3
E21	E33 125	R36312	L30 166	FIELD CHIEFS
E32	E29	R21302	L44	F3
E44	E26 107	R17301	L31	F6
E18	E41 107	R19294	TL21132	F4
E9	EII 106	R5	L10	R104
E10	E23	R24288	L18113	F9
E24	E49	R13287	L32	F7
E36	HAZ770	RI5276	L4 91	R10366
E27	E16	R32275	LI	R10555
E42	HAZ2166	R34274	L34	F5
E17	E143 62	R51271	TL971	F8
E25	E53	R20262	TANKERS (Top 5)	F2
E4	E48	R54250	T2874	FI
E34	E46		T5259	
E20	E56 51	R52245	T4250	MONTHLY TOTALS
E7	HR424	R25236	T2939	EMS
E2	AIR5	R58231	T3136	FIRE1,454
E13	E45	R27224		NON EMR441
E58	E40 16	R35221	BRUSH TRUCKS (Top 5)	Totale 0.704
E5 196	CVAN16	R50220	BR4280	<b>Total:</b> 9,786
		R42216	BR4358	